

Congress of the United States

Washington, DC 20515

February 2, 2005

The Honorable Donald H. Rumsfeld
Secretary of Defense
1000 Defense Pentagon
Washington, DC 20301-1000

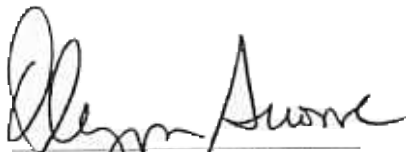
Dear Secretary Rumsfeld


As members of the Joint New Hampshire-Maine-Massachusetts Delegation representing the Portsmouth Naval Shipyard, we would like to share with you a letter from senior managers at the Shipyard on the transformational accomplishments of the Shipyard.


The letter details how the Portsmouth Naval Shipyard's successful transformations in the past have created a culture that enables it to transform for the future. These efforts have made Portsmouth "the most efficient of all the naval shipyards in the United States," according to Vice Admiral Phillip Balisle, the Commander of Naval Sea Systems Command. We hope you will find it of use as the Department proceeds with the Base Closure and Realignment process.

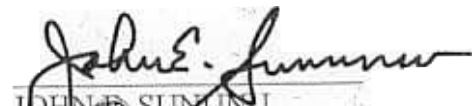
Thank you for your consideration of this information.

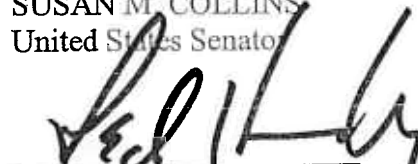
Sincerely,


OLYMPIA J. SNOWE
United States Senator

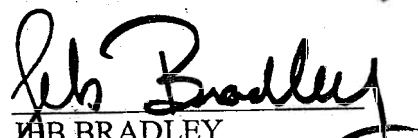

JUDD GREGG
United States Senator

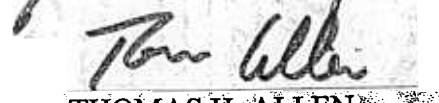

SUSAN M. COLLINS
United States Senator

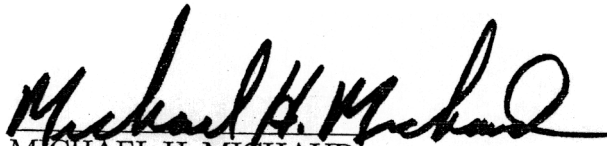

JOHN E. SUNUNU
United States Senator

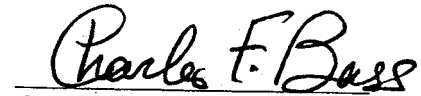

EDWARD M. KENNEDY
United States Senator

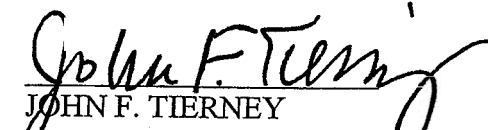

JOHN F. KERRY
United States Senator


J. B. BRADLEY
United States Representative


THOMAS H. ALLEN
United States Representative


MICHAEL H. MICHAUD
United States Representative


CHARLES F. BASS
United States Representative


JOHN F. TIERNEY
United States Representative

Enclosure

- cc: The Honorable Paul Wolfowitz, Chair, Infrastructure Executive Council
The Honorable Michael W. Wynne, Under Secretary of Defense for Acquisition,
Technology and Logistics (Acting), Chair, Infrastructure Steering Group
The Honorable Phil Grone, Deputy Under Secretary of Defense for Installations
and Environment
The Honorable Gordon R. England, Secretary of the Navy
Adm. Vern Clark, Chief of Naval Operations
The Honorable Wayne Army, Assistant Secretary of the Navy for Installations and
Environment (Acting), Chair, Infrastructure Evaluation Group